

[SEAL OF THE MEXICAN
GOVERNMENT]
NOTARY PUBLIC NO. 3
PRINCIPAL
DR. EMILIO CÁRDENAS
MONTFORT
MONTERREY, NUEVO LEÓN,
MEXICO
FIRST DISTRICT
BOOK 81

NOTARY PUBLIC NO. 3
MONTERREY, NL MEXICO

DR. EMILIO CÁRDENAS
PRINCIPAL
LIC. EMILIO CÁRDENAS
ESTRADA
DEPUTY NOTARY

[SEAL OF THE MEXICAN
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NOTARY PUBLIC NO. 3
DEPUTY NOTARY
LIC. EMILIO CÁRDENAS
ESTRADA
MONTERREY, NUEVO LEÓN,
MEXICO
FIRST DISTRICT
NUMBER 16114.

PUBLIC DEED NUMBER 3,770 (THREE-THOUSAND SEVEN-HUNDRED AND SEVENTY).

IN THE CITY OF MONTERREY, NUEVO LEÓN, MEXICO, on the 23rd (twenty-third) day of March, 2022 (two-thousand twenty-two), before me, Doctor EMILIO CÁRDENAS MONTFORT, holder of Notary Public Number 3 (three), exercising in the first registry district in the state, I certify that before me appeared Ms. GABRIELA MONTEVERDE SILLER, in her capacity as special delegate of the ordinary general shareholders' meeting of the company called "TAM GLOBAL," SOCIEDAD ANÓNIMA DE CAPITAL VARIABLE (Joint Stock Company with Variable Capital), and stated: That she comes to Formalize the Minutes of the Ordinary General Shareholders' Meeting held on the 10th (tenth) of March, 2022 (two thousand twenty-two), in which it was agreed, among other things, the proposal, discussion, and approval, if applicable, of the distribution of dividends to shareholders according to their ordinary ownership, presenting to me under her responsibility the original minutes of the Ordinary General Shareholders' Meeting duly signed, a document which I, the Notary, confirm having in my possession, adding a copy thereof to the appendix of my protocol, which I transcribe verbatim as follows:

TAM GLOBAL, S.A. DE C.V.

ORDINARY GENERAL SHAREHOLDER'S MEETING

In the municipality of Monterrey, Nuevo León, at 13:00 (one o'clock PM) on the 10th (tenth) day of March, 2022 (two thousand twenty-two), the shareholders of the company called TAM GLOBAL, S.A. DE C.V. (the "Company") gathered at its registered office, whose names or those of their representatives, where applicable, appear in the Attendance List attached to this record, forming an integral part thereof, duly signed by them, with the purpose of holding an ORDINARY GENERAL SHAREHOLDERS' MEETING convened by the Sole Administrator of the Company. The meeting was chaired by the Sole Administrator of the company, Mr. HÉCTOR TREVIÑO LOZANO, and Ms. PAOLA GONZÁLEZ TERRAZAS was unanimously appointed as secretary by the shareholders.

Subsequently, Ms. GABRIELA MONTEVERDE SILLER and MR. JUAN ALBERTO CHARLES MONSIVÁIS were appointed as Scrutineers, an agreement that was unanimously approved by those present, and after accepting their positions and examining the proof of deposit of shares and the register of nominative shares of the company, they certified that 100 (one hundred) shares comprising the subscribed and paid-up Share Capital were properly represented, representing 100% (one hundred percent) of said capital as stated in the aforementioned Attendance List, described as follows:

SHAREHOLDERS:	ASSETS	
	MINIMUM FIXED CAPITAL SERIES "A-1"	SHARE VALUE
HÉCTOR TREVIÑO LOZANO	999	\$49,950.00
PEDRO FERNANDO TREVIÑO FLORES	01	\$50.00

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[SEAL OF THE MEXICAN GOVERNMENT] NOTARY PUBLIC NO. 3 PRINCIPAL DR. EMILIO CÁRDENAS MONTFORT MONTERREY, NUEVO LEÓN, MEXICO FIRST DISTRICT	NOTARY PUBLIC NO. 3 MONTERREY, NL MEXICO DR. EMILIO CÁRDENAS PRINCIPAL LIC. EMILIO CÁRDENAS ESTRADA DEPUTY NOTARY	[SEAL OF THE MEXICAN GOVERNMENT] NOTARY PUBLIC NO. 3 DEPUTY NOTARY LIC. EMILIO CÁRDENAS ESTRADA MONTERREY, NUEVO LEÓN, MEXICO FIRST DISTRICT
Total	1,000	\$50,000.00

The shareholders mentioned that in compliance with Article 27 (twenty-seven) of the Federal Fiscal Code, they correspondingly presented the Federal Taxpayer Registry.

Considering that the previous scrutiny demonstrated the existence of the required legal and statutory quorum, the assembly's Chairperson declared the assembly duly and legally convened, without the need for formal registration of prior notice, as 100% (one-hundred percent) of the shares representing the share capital were represented at the meeting. This is in accordance with Article 28 (twenty-eighth) of the Bylaws and Article 188 (one-hundred eighty-eight) of the General Law of Mercantile Societies. The following was read:

At the request of the Chairperson, the Secretary read the matters contained in the Agenda, which are transcribed below:

AGENDA.

- I. Proposal, discussion, and, if applicable, approval regarding the distribution of dividends to shareholders according to their shareholding.
- II. Appointment of the person responsible for formalizing the agreements taken.
- III. Drafting, reading, modification, and approval, if applicable, of the Minutes of the General Shareholders' Meeting.

The above Agenda received unanimous approval from those present, who proceeded to discuss and resolve these matters as follows:

FIRST ITEM ON THE AGENDA: The Chairperson stated, for the knowledge of the attendees, that if this item on the agenda is approved, the profit decreed by this company will be distributed 100% (one hundred percent) among the shareholders of this company, as there are no losses incurred in previous fiscal years. This complies with the provisions of the **Bylaws** and indicates that these distributions will be charged to the **Net Fiscal Profit Account** of the company. Therefore, according to Article 10, third paragraph of the current Income Tax Law, no tax is due on this distribution.

In view of the above and after the necessary clarifications were made, the Shareholders present unanimously agreed as follows:

RESOLUTION

The attendees, after deliberations on the Chairperson's presentation, acknowledged the approval of the profit decree regarding the Financial Statements previously presented, and unanimously approved the following amounts to be paid:

- a) The Board of Directors' proposal for the allocation of net profits generated by this company in the amount of \$5,500,000.00 MXN (five million five hundred thousand pesos 00/100 National Currency) is approved.
- b) The approved profits under this agenda item, namely \$5,500,000.00 MXN (five million five hundred thousand pesos 00/100 National Currency), are decreed as dividends to the shareholders in proportion to their shareholding. These dividends will be charged to the Net Fiscal Profit Account (In Spanish, *Cuenta de Utilidades Fiscales Netas "CUFIN"*), and instructions are given to make the corresponding entries in said account.

The dividend will be paid to the shareholders of this company during the month of March of the

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current fiscal year, by nominative check or electronic funds transfer, against delivery of the corresponding coupon, according to their participation in the share capital.

SHAREHOLDERS	SHARES MINIMUM FIXED CAPITAL "SERIES A-1"	CORRESPONDING DIVIDEND
HÉCTOR TREVIÑO LOZANO	999	\$5,445,000.00
PEDRO FERNANDO TREVIÑO FLORES	01	\$55,000.00
TOTAL	1000	\$5,500,000.00

SECOND ITEM ON THE AGENDA: In relation to this Agenda item, the present unanimously appointed Ms. GABRIELA MONTEVERDE SILLER to record in the company's books the minutes to be prepared for this Meeting, collect the signatures of the individuals acting as Sole Administrator, Secretary, and Commissioner, and in general, to perform any act or procedure necessary to formalize and fully comply with the resolutions adopted therein.

THIRD ITEM ON THE AGENDA: The assembly was adjourned for the necessary time to draft these minutes, which were read by the Secretary, unanimously approved by the Shareholders, and signed for the record by the Sole Administrator and Secretary. The following documentation was appended to these minutes:

1. Attendance List.

With their signatures affixed at the end of these minutes and/or on the attached Attendance List, the Shareholders or their representatives certify that they were present from the beginning to the end of the Meeting, as well as at the time each of the resolutions indicated here was adopted. The assembly concluded at 15:00 (three o'clock PM) on the same day, month, and year as initially stated. HÉCTOR TREVIÑO LOZANO. SOLE ADMINISTRATOR. LIC PAOLA GONZÁLEZ TERRAZAS. SECRETARY.



**ATTENDANCE LIST.
ORDINARY GENERAL SHAREHOLDER'S MEETING
TAM GLOBAL, S.A. DE C.V.**

Attendance list of the Ordinary General Shareholder's Meeting of TAM GLOBAL, S.A. DE C.V., held on March 10 (ten), 2022 (two thousand twenty-two), with indication of the number of shares and consequently the votes held by the attendees:

SHAREHOLDERS	ASSETS	
	SHARES MINIMUM FIXED CAPITAL "SERIES A-1"	Signatures
HÉCTOR TREVIÑO LOZANO R.F.C.: TELH9010107R4	999	SIGNATURE
PEDRO FERNANDO TREVIÑO FLORES R.F.C.: TEPF831210HT7	01	SIGNATURE
Total	1000	

We, the undersigned scrutineers, certify that the following individuals were present at this Meeting, as evidenced by their signatures on the preceding attendance list, and that the 100 (one-hundred) shares, which constitute 100% (one-hundred percent) of the capital of this company, were duly represented.

In Monterrey, Nuevo León, on March 10, 2022. LIC. GABRIELA MONTEVERDE SILLER. SCRUTINEER. LIC. JUAN ALBERTO CHARLES MONSIVÁIS. SCRUTINEER. SIGNATURE".

SOLE

CLAUSE. This partial Minutes of the Ordinary General Shareholder's Meeting of TAM GLOBAL, S.A. DE C.V., is hereby formalized for legal purposes, which has been transcribed as appropriate in the Preamble of this Deed.

LEGAL CAPACITY

The capacity of the undersigned, as well as the existence and legal subsistence of their representation, has been duly accredited to me with documents attached to the appendix of my Protocol with the same number as this Deed, in accordance and within the terms of Article 106, section 8a, of the current Notarial Law.

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GENERAL INFORMATION

Lic. **GABRIELA MONTEVERDE SILLER** who identifies herself with voter credential number 1097086695571 issued by the National Electoral Institute, Unique Population Registry Number MOSG920819MSRNLB05 and claims to be a Mexican national by birth, of legal age, single, originally from Ciudad Obregón, Sonora, born on August 19 (nineteen), 1992 (nineteen ninety-two), employed, up to date with income tax payments, currently not justified, with Taxpayer Registration Number MOSG920819b97, and residing at Calle Francisco I. Rocha #424, Int. D 16, Colonia San Jerónimo, Monterrey, Nuevo León, C.P. 64640 with a temporary address in this City.

I, THE NOTARY, ATTEST: To the truth of the Act. That I personally know the appearing party, whom I consider to have the necessary civil legal capacity to enter into this Legal Act. That I have examined the documents that have been noted. That I requested from the Special Delegate the tax identification cards of the Shareholders of the company, exhibiting them at this moment, which I will append to this instrument with the corresponding letter; That the related and inserted parts agree with their originals to which I refer; That I informed the appearing parties of their obligation to register the First Testimony issued from this Deed in the corresponding Public Registry of Property and Commerce; That the requirements stipulated in Article 106 of the Current Notary Law were fulfilled; and after reading this Act to the Appearing Parties, informing them of their right to do so themselves, I explained the scope and legal effects of its contents and signatures in accordance with me today, the 23rd (twenty-third) day of March of the year 2022 (two thousand twenty-two). Authorizing this instrument immediately without incurring any taxes. **AUTHORIZING THIS INSTRUMENT IMMEDIATELY AS IT INCURS NO SPECIAL TAXES. I ATTEST. LIC. GABRIELA MONTEVERDE SILLER. SIGNED. DR. EMILIO CÁRDENAS MONTFORT. Notary Public No. 3. CAME-771115-AJ8. NOTARIAL SEAL AND SIGNATURE OF AUTHORIZATION. I ATTEST.**

APPENDIX DOCUMENTS

AUTHORITY

Lic. **GABRIELA MONTEVERDE SILLER**, certifies her authority to appear on behalf of the company **TAM GLOBAL, SOCIEDAD ANÓNIMA DE CAPITAL VARIABLE**, and the legal existence of her represented entity with the following documents:

- a) With the deed that has been duly notarized.
- b) With the First Testimony of Public Deed number 6,472 (six-thousand four-hundred seventy-two), dated November 16, 2012 (sixteen November two thousand twelve), executed before the presence of Mr. RAÚL LOZANO MEDINA, Public Notary Number 77 (seventy-seven), practicing in San Nicolás de los Garza, Nuevo León. This document was registered in the Public Registry of Property and Commerce of this city under Electronic Mercantile Folio number 136305*1, on December 7, 2012 (seven December two thousand twelve), concerning the establishment of the company named **TAM GLOBAL, SOCIEDAD ANÓNIMA DE CAPITAL VARIABLE**, with prior authorization obtained from the Secretary of Economy number A201211121750193227, dated December 12, 2012 (twelve December two thousand twelve). Among other provisions, Article Three of the Temporary Clauses stipulated the appointment of

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OF NUEVO LEÓN]

Mr. HÉCTOR TREVIÑO LOZANO as the Sole Administrator of the Company, granting him all powers as set forth in Article Fifteen of the Bylaws of said document, which I transcribe in pertinent part as follows:

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"ARTICLE FIFTEEN. POWERS OF THE ADMINISTRATORS. The Sole Administrator or the Board of Directors shall be the Legal Representative of the Company and shall therefore have all kinds of powers, which in an enumerative but not limited manner are listed as follows:-1).- **GENERAL POWER OF ATTORNEY FOR LAWSUITS AND COLLECTIONS,** to represent the Company before all kinds of private, municipal, state, federal, or district authorities, as well as labor authorities or any other kind, or before arbitrators with the broadest Power of Attorney for lawsuits and collections, including powers requiring a Special Clause under the Law, under the terms of Article 2448 (two-thousand four-hundred and forty eight) and 2481 (two-thousand four-hundred and eighty-one) of the Civil Code of the State of Nuevo León, and the first paragraph of Article 2443 (two-thousand four-hundred and forty-three) and Article 2587 (two-thousand five-hundred and eighty-seven) of the Federal Code, and their counterparts in the Civil Codes of the States of the Mexican Republic, expressly but not limited to, empowered to initiate and withdraw from Amparo lawsuits, respond to and articulate positions, initiate and pursue all types of lawsuits, incidents, and appeals, ordinary and extraordinary, file motions with or without cause, participate in auctions and bids, make necessary bids and acquire all types of assets of the Principal, obtain judgments, issue bonds, settle and submit to arbitration, waive domicile jurisdiction, and file and ratify complaints, accusations, or charges before State or Federal Criminal Authorities, and may constitute the Company as an assisting civil party to the Public Prosecutor in such processes and grant pardons.- 2).-**LABOR ADMINISTRATION POWER,** to represent the Company in all kinds of labor proceedings brought against it and initiated by it, before conciliation boards and arbitration or labor courts, whether State or Federal, with all necessary powers to perform such acts without limitation within these proceedings, including responding to or articulating positions, filing and presenting lawsuits, all types of exceptions and counterclaims, issuing replies and rejoinders; offering all types of evidence, such as documentary, testimonial, expert, confessional, and of any other kind without limitation in labor lawsuits and proceedings, having the legal representations referred to in articles 692, section II and III, 964, 695, 786, 876, section I and VI, 899, as applicable, under the norms of Chapters III and XVII of Title XIV of the current Federal Labor Law, with the attributions, obligations, and rights concerning personality referred to in said legal provisions; consequently, the legal representative, on behalf of the Company, may appear in Labor Court with all the attributions and powers mentioned, and in the name of the company, respond to positions, settle or agree with the plaintiff, with the Principal obligating itself to what is agreed upon, may appear in representation of the Company at the conciliation hearing, demands, exceptions, and offers to admit evidence with the broadest attributions, ratifying the Grantor everything done in the hearings.- 3).- **POWER TO ADMINISTER THE ASSETS AND BUSINESS OF THE**



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COMPANY, with general power for Acts of Administration with all kinds of administrative faculties, under the terms of the second paragraph of Article 2448 (two-thousand four-hundred and forty-eight) of the Civil Code in force in the State of Nuevo León and Article 2554 (two-thousand five-hundred and fifty-four) of the Federal Civil Code, and their counterparts in the Civil Codes of the States of the Mexican Republic.- 4).- **EXCHANGE POWER**, to subscribe, endorse, accept, guarantee and in any other way sign all kinds of titles, contracts, and credit operations, with or without real or personal guarantee under the terms of Article 9 Nineth of the General Law of Credit Titles and Operations. Additionally, may open and cancel bank accounts in the name of the Company, with powers to designate and authorize persons to operate them.- 5).- **POWER TO EXERCISE ACTS OF OWNERSHIP**, regarding all movable and immovable property and rights of the Company, as owner, under the terms of the third paragraph of Article 2448 (two-thousand four-hundred and forty-four) of the Civil Code in force in the State of Nuevo León and Article 2554 (two-thousand five-hundred and fifty-four) of the Federal Civil Code, and their counterparts in the Civil Codes of the States of the Mexican Republic.- 6).- Carry out all acts and operations necessary to fulfill the purpose of the Company.- 7).- Grant or delegate general or specific powers with the faculties they deem appropriate, as well as revoke those they themselves have granted".

Next, I will transcribe some of the Articles of the Bylaws currently governing the Company.

ARTICLE FIRST. LEGAL REGIME. The company shall be governed by these Bylaws. In cases not covered by these Bylaws, the General Law of Mercantile Companies shall apply.

ARTICLE SECOND. NAME. The name of the Company is "TAM GLOBAL", always followed by the words SOCIEDAD ANÓNIMA DE CAPITAL VARIABLE (Anonymous Society with Variable Capital), or its abbreviation S.A. DE C.V. **ARTICLE FOURTH. CORPORATE PURPOSE.** The corporate purpose of the Company shall encompass the following activities: 1.-

The purchase, sale, import, export, distribution, manufacturing, production, elaboration, assembly, and commercialization of all types of computer equipment, data communication equipment, electric current regulation and control equipment, software and hardware, system design, preventive and corrective maintenance, equipment for transmission and communication of voice, data, and images, computer packages, as well as all kinds of components that do not require special permission. 2.-The purchase, sale, import, export, distribution, manufacturing, production, elaboration, assembly, and commercialization of all types of furniture and auxiliary equipment used in computer rooms and information rooms in general. 3.- The purchase, sale, import, export of all kinds of accessories, materials, and goods in general used with computer equipment, data communication equipment, electric current regulation and control equipment, software and hardware, system design, and computer information rooms, which do not require special permission.- 4.-The purchase, sale, installation, import, export, distribution, representation, and servicing of all kinds of equipment and materials for the physical installation of computer networks, telecommunications, Closed Circuit Television (CCTV), and equipment for transmission and communication of voice, data, and images.- 5.-The development, acquisition, transfer, lease, and exploitation in general of all types of computer programs, data processing

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systems, and information systems.- 6.- The provision of installation and maintenance services for computer equipment, data communication equipment, electric current regulation and control equipment, and support and security equipment for computer and information rooms.- 7.- The purchase, sale, import, export, distribution, manufacturing, production, elaboration, assembly, and commercialization of communication systems that do not require special permission.- 8.- Marketing of all types of Products and Services permitted by Law. 9.- To contract, either on its own behalf or on behalf of third parties, all kinds of service provisions, accept and grant commissions, distributions, franchises, as well as acquire and transfer by title the use and exploitation of patents, inventions, or industrial designs, trademarks, trade names, copyrights, franchises, as well as obtaining licenses from third parties for the use and exploitation of such patents, inventions, industrial designs, trademarks, trade names, copyrights, and franchises.- 10.- To request, obtain, and grant loans with or without guarantees.- 11.- To issue, draw, subscribe, grant, guarantees and endorsements to secure its own obligations or those of third parties, including the granting of mortgages, pledges, bonds, setting up trusts, or any other guarantee to secure its own obligations or those of third parties.- 12.- To issue bonds with or without guarantees.- 13.- To accept and perform representations of companies and negotiations of all kinds, as well as the execution of all kinds of acts or contracts of mandates and commercial commissions to act as a mandatary or commission agent with individuals or legal entities of any kind.-14.-The representation in Mexico or abroad, as an agent, commission agent, intermediary, representative, attorney-in-fact, mandatary, of all kinds of companies, negotiations, or individuals, including the appointment of representatives and/or legal agents to sign on behalf of the company. 15.- In general, the execution of all kinds of contracts, agreements, businesses, and the performance of activities and legal acts of any kind. 16.-Participation and administration in the Share Capital or in the creation of new companies, societies, or associations.- **ARTICLE FIFTH. DURATION.** The duration of the Company shall be (99) ninety-nine years, counted from the date of this deed.- **ARTICLE SIXTH. NATIONALITY, CLAUSE EXCLUDING FOREIGNERS.** The company is of MEXICAN NATIONALITY. "No foreign individual or entity may have any shareholding or be a shareholder of the Company. If, for any reason, any of the aforementioned persons were to acquire any shareholding or become the owner of one or more shares, thereby contravening the above provision, it is agreed from now on that such acquisition shall be null and void, and consequently canceled, rendering the shareholding in question and the corresponding certificates thereof worthless, thereby reducing the social capital by an amount equal to the value of the canceled ownership interest.-

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ARTICLE SEVENTH: CAPITAL. The Share Capital is composed of a fixed portion and a variable portion. The minimum fixed Capital is \$50,000.00 (FIFTY THOUSAND PESOS 00/100 NATIONAL CURRENCY), represented by (1000) one-thousand ordinary, nominative shares, with a nominal value of \$50.00 (FIFTY PESOS 00/100 NATIONAL CURRENCY) each, fully subscribed and paid up. The Variable Capital has no limit and will be represented by nominative shares, the characteristics of which will be determined by the Shareholders' Meeting approving their issuance. The shares representing the Fixed Capital of the company shall be of series "A-1";

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the shares representing the variable capital shall be of series "A-2", or as determined by the corresponding meeting.- **ARTICLE EIGHTH. SHARE CERTIFICATES.** The certificates representing the shares of the company must contain in their text the requirements established in Article 125 (one-hundred twenty-five) of the General Law of Mercantile Companies, may cover one or several shares, and must be signed by the Sole Director or by two members of the Board of Directors. Likewise, the certificates must bear the text of Article Sixth of these Bylaws printed on them, and they must also state the date by which the installments must be paid and the amount thereof.- **ARTICLE NINTH. REGISTER OF SHARES.** The Company shall maintain a register of shares containing the name, nationality, and domicile of the Shareholders, indicating the shares owned by them with all relevant details. Additionally, the register shall record the installments paid by the shareholders and any transfers of their certificates.- **ARTICLE TENTH. INCREASES AND DECREASES OF CAPITAL.** The Share Capital may be increased or decreased by resolution of the Extraordinary Shareholders' Meeting, except for increases or decreases in the variable portion of the Share Capital, which may be carried out by the Ordinary Shareholders' Meeting or by the Board of Directors. In case of an increase in Capital, shareholders shall have a preferential right to subscribe to the increase in proportion to the number of shares they own, and they must exercise this right within a period of fifteen business days following the date of notification as provided in Article 132 of the General Law of Companies. However, if the entire Share Capital is represented at the time of the Meeting's vote, this fifteen-business-day period will begin from the date of the Meeting, and shareholders shall be considered notified of the respective resolution at that time.

"ARTICLE 2448"

Article 2448 two-thousand four-hundred and forty-eight of the Civil Code in force in the State is identical to Article 2554 (two-thousand five-hundred and fifty-four) of the Federal Civil Code.

"ARTICLE 2448: In all General Powers of Attorney for Litigation and Collection, it shall suffice to state that it is granted with all general faculties and the special ones requiring a specific clause under the Law, so that they are understood to be conferred without any limitation.

In powers to administer property, it shall suffice to express that they are given with that character, so that the Attorney-in-Fact has all kinds of Administrative faculties.

In General Powers to exercise acts of Ownership, it shall suffice that they are given with that character so that the Attorney-in-Fact has all the faculties of an owner, both regarding the assets and to carry out all kinds of actions to defend them.

When it is desired to limit the faculties of Attorneys-in-Fact in the aforementioned three cases, the limitations shall be recorded or the Powers shall be Special.

Notaries shall include this article in the testimonies of powers they grant."

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"ARTICLE 2554"

ARTICLE 2554. Federal Civil Code. In all general powers of attorney for litigation and collection, it shall suffice to state that it is granted with all general faculties and the special ones requiring a specific clause under the law, so that they are understood to be conferred without any limitation. In general powers of attorney to administer property, it shall suffice to state that they are given with that character, so that the attorney-in-fact has all kinds of administrative faculties. In General Powers to exercise acts of Ownership, it shall suffice that they are given with that character so that the Attorney-in-Fact has all the faculties of an owner, both regarding the assets and to carry out all kinds of actions to defend them.

THIS IS THE FIRST TESTIMONY that I issue for the use of the Company named **TAM GLOBAL, SOCIEDAD ANÓNIMA DE CAPITAL VARIABLE**. It was taken from the originals which are in the book and pages mentioned at the beginning, from my protocol and in the appendix thereof. It consists of 05 duly collated useful pages. In the City of Monterrey, Nuevo León, on the **23rd twenty-third of March 2022 two-thousand and twenty-two. I ATTEST.**

[SEAL OF THE NOTARY
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[SEAL OF THE "COLEGIO
DE NOTARIOS PÚBLICOS
DEL ESTADO DE NUEVO
LEÓN A.C."]

"SIGNATURE"
DR. EMILIO CÁRDENAS
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PUBLIC NO. 3. 3
CAME-771115-AJ8

I, Lic. EMILIO CÁRDENAS ESTRADA, Deputy Notary Public of the Public Notary No. 3, practicing in the First Registration District of the State, hereby certify and ATTEST: That having compared this photostatic copy consisting of [05] page, I find that it faithfully matches its original which was presented to me, and I certify that I have it in sight and return it to the presenter. This record is made for the legal purposes that may apply, and this act is recorded in the Book of Acts Outside the Protocol under number [003/40498/24].

I ATTEST, Monterrey, N.L.
on [MAY 15, 2024]

[SIGNATURE]
LIC. EMILIO CÁRDENAS ESTRADA
DEPUTY NOTARY PUBLIC No. 3
CAEE-480312 AF9

[SEAL OF THE
"COLLEGE OF
NOTARY PUBLIC
OF NUEVO LEÓN,
A.C."]

[SEAL OF THE NOTARY
PUBLIC #3]
DEPUTY NOTARY
LIC. EMILIO CÁRDENAS
ESTRADA
MONTERREY, NUEVO
LEÓN, MEXICO
FIRST DISTRICT

[SEAL OF THE NOTARY
PUBLIC #3]
DEPUTY NOTARY
LIC. EMILIO CÁRDENAS
ESTRADA
MONTERREY, NUEVO
LEÓN, MEXICO
FIRST DISTRICT
[SIGNATURE]

LIC. SAÚL VILLEGAS SOJO
Expert Translator
Directum Translations



The undersigned, SAÚL VILLEGAS SOJO, Expert Translator, appointed by the Supreme Court of the State of Nuevo León, as evidenced in authorization number 745/2024 dated on January 31st , of 2024, certify that this translation to English language is, to my knowledge, true, complete, and accurate, without additions or omissions, which was delivered to the undersigned for its translation. Each page of the translated document contains the legend:

Saúl Villegas Sojo – Expert Translator

This translation is issued in the City of Monterrey, Nuevo León on June 25th, 2024.


SAÚL VILLEGAS SOJO

